

## INVITATION

Capital Market Day

Date: 29 September 2011

Host: NKT Holding

NKTs 2011-2015 strategy 'Powered by NKT' focuses on growth in the BRIC + MT nations. With the order on 30 May 2011 from the Brazilian oil company Petrobras of 9.7 billion DKK, of which 50% is guaranteed, an important cornerstone in the realization of the strategy fell into place. It is the largest contract in the NKT Group's history and at the Capital Market Day the management of NKT Holding will place the development of NKT Flexibles in a strategic perspective.

The Capital Market Day takes place at NKT Flexibles' factory in Kalundborg, Denmark that serves as a model for a coming factory in Brazil. NKT Flexibles provides a status of the project. NKT Cables presents the strategic focus on the offshore submarine project business focusing on the submarine cable factory in Cologne whereas Nilfisk-Advance introduces its new outdoor strategy.

We hope that you will be joining the event - we look very much forward to seeing you.

Please advise your participation no later than 15 September 2011 to [annie.breiner@nkt.dk](mailto:annie.breiner@nkt.dk).

Best regards,  
*Thomas Hofman-Bang*  
 President and CEO  
 NKT Holding A/S

*Michael Hedegaard Lyng*  
 CFO

## AGENDA

- 08:00** Bus departs from Copenhagen Central Station (Bernstorffsgade 16, DK-1577 Kbh. V) to NKT Flexibles' plant in Sydhavnen 5A, DK-4400 Kalundborg
- 10:00** Arrival  
 Reception by CEO, NKT Flexibles, Michael C. Hjorth.  
 Safety instruction where everybody will receive PPE (safety shoes, helmet and goggles)
- 10:30** Touring the factory
- 12:00** Lunch
- 13:00** Welcome  
 Presentation by CEO, NKT Holding, Thomas Hofman-Bang  
 Expanding the organization and building of a new plant in Brazil  
 Presentation by CEO, NKT Flexibles, Michael C. Hjorth  
 Q&A
- 14:15** Submarine cables and offshore project in NKT Cables  
 Presentation CEO, NKT Cables, Marc van't Noordende  
 Q&A
- 15:00** Coffee break
- 15:15** New outdoor-strategy in Nilfisk-Advance  
 Presentation by CEO, Nilfisk-Advance, Jørgen Jensen  
 Q&A
- 16:00** Wrap-up  
 by CEO, NKT Holding, Thomas Hofman-Bang
- 16:30** Exchange of safety gear etc.
- 17:00** Bus departs for Copenhagen Central Station
- 18:30** Arrival at Copenhagen Central Station,
- xx:xx** Dinner?

# CAPITAL MARKET DAY 'Powered by NKT'



NKT HOLDING



NKT FLEXIBLES



NKT CABLES



NILFISK-ADVANCE