

INVITATION

Capital Market Day

Date: 29 September 2011

Host: NKT Holding

NKT's 2011-2015 strategy 'Powered by NKT' focuses on growth in the BRIC + MT countries. With the order on 30 May 2011 from the Brazilian oil company Petrobras of 9.7 billion DKK, of which 50% is guaranteed, an important cornerstone in the realization of the strategy fell into place. It is the largest contract in the NKT Group's history and at the Capital Market Day NKT Holding will place the NKT Flexibles development in a strategic perspective.

The Capital Market Day takes place at NKT Flexibles' factory in Kalundborg, Denmark, that serves as a model for a projected factory in Brazil. NKT Flexibles provides a status of the project. NKT Cables' new CEO, Marc van't Noordende, presents i.a. the strategic focus on the offshore submarine project business. As a follow up on the latest acquisitions Nilfisk-Advance introduces their new outdoor strategy.

We hope that you will be joining the event.

Please advise your participation, including bus transportation, no later than 15 September 2011 to annie.breiner@nkt.dk.

Best regards,

NKT Holding A/S

Thomas Hofman-Bang
President and CEO

Michael Hedegaard Lyng
CFO

PRELIMINARY AGENDA

08:00 A bus will depart from Copenhagen Central Station, Bernstorffsgade 16, DK-1577 Cph. V, to NKT Flexibles' plant at Sydhavnen 5A, DK-4400 Kalundborg

Individual transportation is also a possibility. In that case expect approx. a 90 min. drive to Kalundborg

10:00 Arrival followed by touring the factory
Safety instructions where everybody will receive safety shoes, helmet and safety glasses.

12:00 Lunch

13:00 Welcome by NKT Holding CEO Thomas Hofman-Bang

13:15 Presentation by NKT Flexibles CEO Michael C. Hjorth
Expanding the organization and building of a new plant in Brazil incl. Q&A

14:15 Presentation by NKT Cables CEO Marc van't Noordende
NKT Cables and the new focus area incl. Q&A

15:15 Coffee break

15:30 Presentation by Nilfisk-Advance CEO, Jørgen Jensen
New outdoor strategy in Nilfisk-Advance incl. Q&A

16:00 End of CMD, by Thomas Hofman-Bang

17:00 Bus departs for Copenhagen Central Station

18:30 Arrival at Copenhagen Central Station

CAPITAL MARKET DAY 'Powered by NKT'



NKT HOLDING



NKT FLEXIBLES



NKT CABLES



NILFISK-ADVANCE