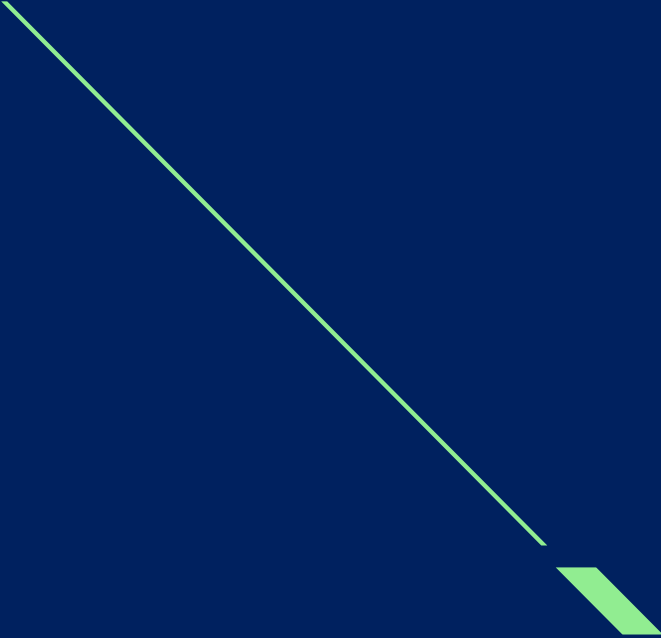




NKT

NKT Investor Day

29 September 2026
Karlskrona



Disclaimer

This presentation and the accompanying comments contain forward-looking statements.

Such statements are subject to numerous uncertainties and risks. Various factors, several of which are beyond NKT A/S's control, may cause actual developments and results to differ materially from those expressed or implied in these statements.

Safety



No planned fire drills today



Emergency exits through the lobby



Assembly point is outside in the parking lot



NKT will take a headcount of all participants



Defibrillator is located by the main entrance



Agenda



09:00-09:05

Welcome

09:05-09:35

Strategic direction

09:35-09:45

Q&A

09:45-10:00

Break

10:00-10:25

Transmission

10:25-10:50

**Grid Solutions &
Accessories**

10:50-11:15

Distribution

11:15-11:30

Q&A

11:30-11:45

Break

11:45-12:15

Financials

12:15-12:45

Q&A and safety briefing

12:45-13:45

Lunch break

13:45-17:00

Factory tour



Claes Westerlind

President and CEO

- ~ 20 years of power industry experience
- At NKT since 2017, through the ABB acquisition

Group Leadership Team (GLT) present today

— Strategic direction —



Claes Westerlind

President and CEO

— Financials —



Michael Yong

Chief Financial Officer

— Transmission —



Darren Fennell

Head of Transmission

— Grid Solutions & Accessories —



Raphael Goerner

Head of Grid Solutions

— Distribution —



Carlos Fernandez

Head of Distribution



Will Hendrikx

Chief Operating
Officer



Michael Hjorth

Chief Commercial
Officer



Anders Jensen

Chief Technology
Officer



Kira Johnson

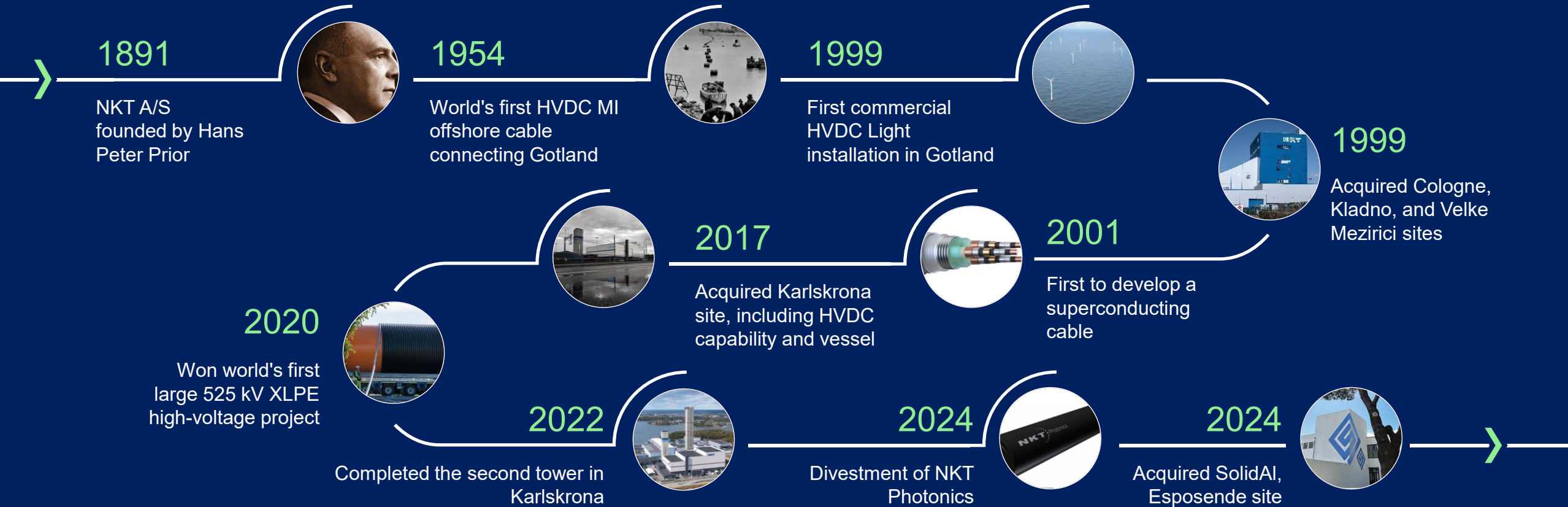
Chief Human Resources
Officer



Morten Bang

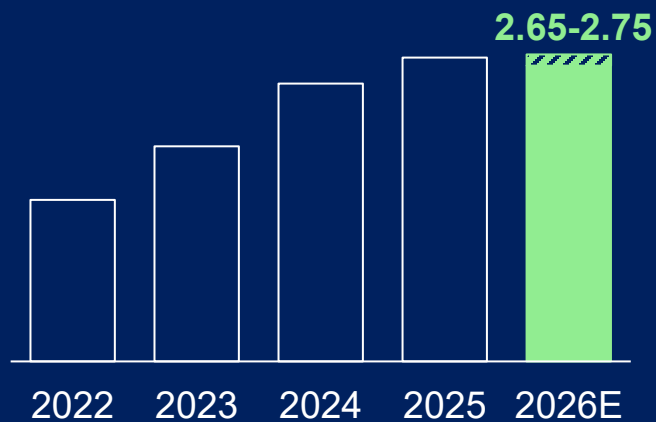
Chief Legal
Officer

NKT became a pure-play power cable system provider

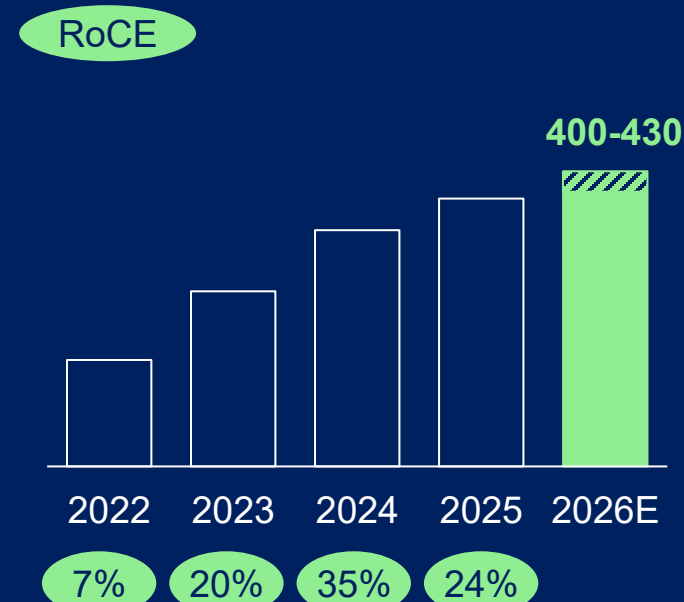


NKT strengthened its financial performance and delivered strong growth across key metrics

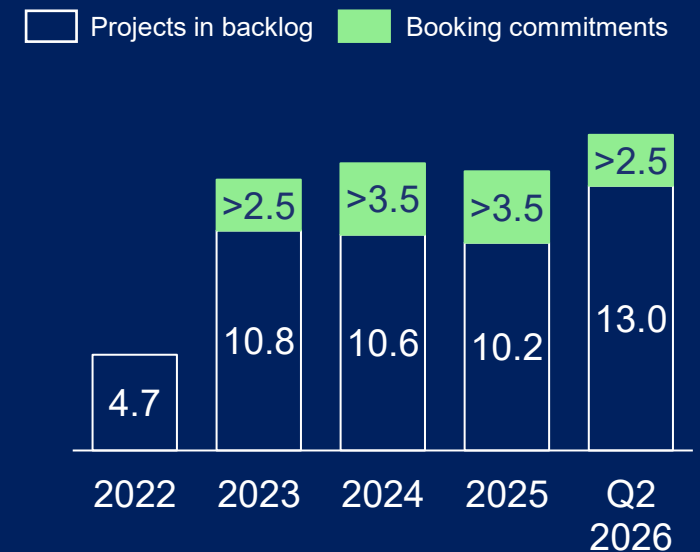
Revenue*
EURbn



Operational EBITDA
EURm



Transmission order backlog
EURbn



*At standard metal prices

Expanding capacity and capabilities for the next level



Karlskrona factory
expansion



NKT Eleonora



Cologne capacity
increase



NKT subsea trencher
T3600

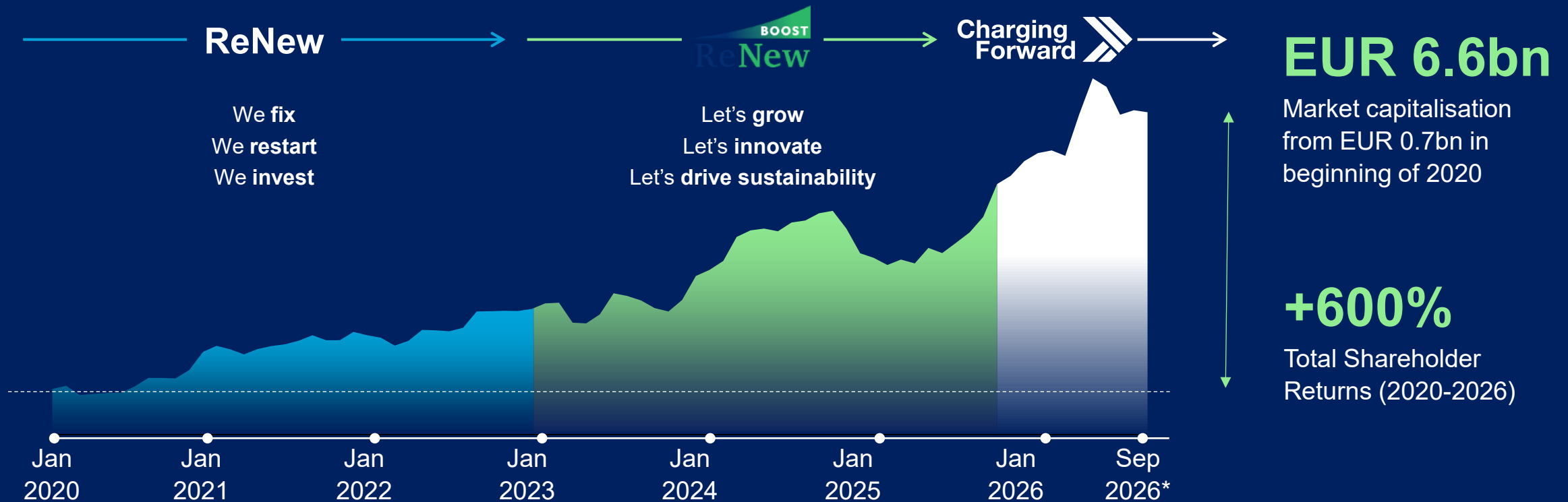
Investments in production and turnkey installation capabilities will take NKT to the next level, enabling larger and more complex projects through longer cable lengths, larger cross-sections, deeper installations, and increased medium- and high-voltage capacity

Expanding capacity and capabilities for the next level



Investments in production and turnkey installation capabilities will take NKT to the next level, enabling larger and more complex projects through longer cable lengths, larger cross-sections, deeper installations, and increased medium- and high-voltage capacity

Strategic focus and diligent execution, leading to sustained shareholder returns



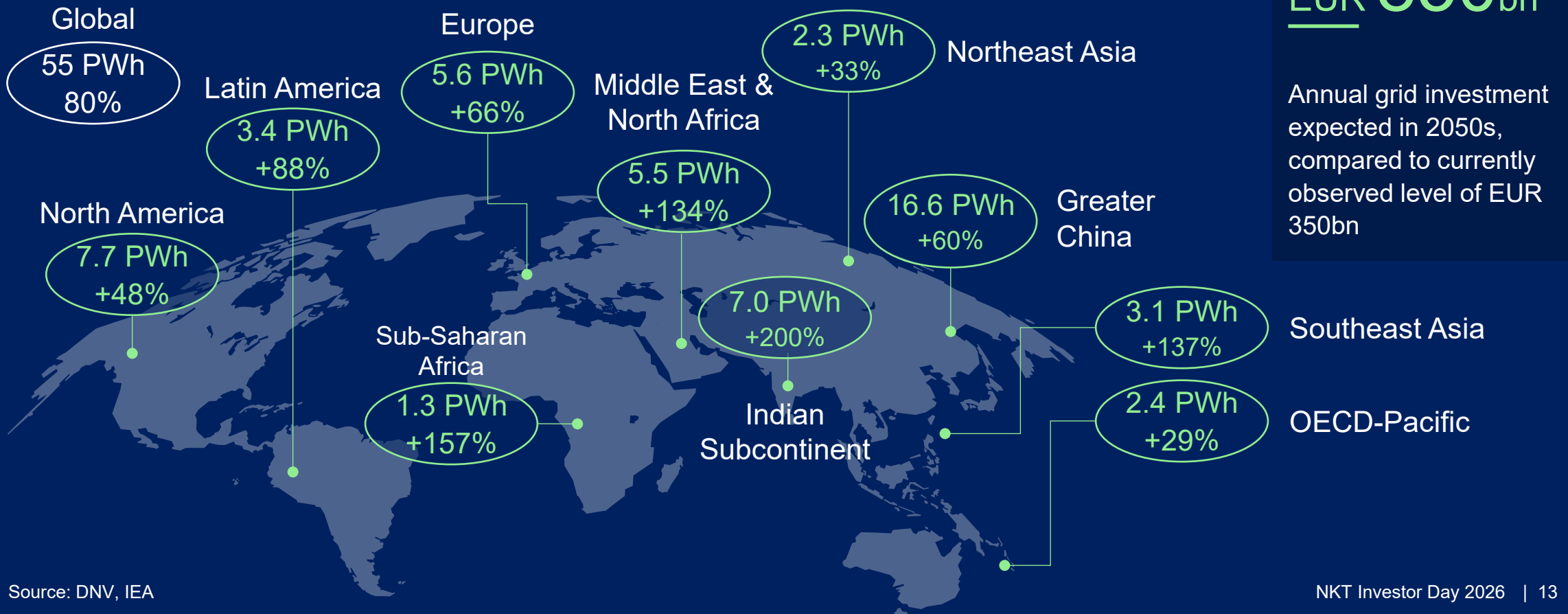
* As of 25 September 2026



A stronger NKT is ready for
**future
opportunities**

Accelerating electricity demand is creating a structural need for more power infrastructure

Projected electricity demand in 2050 (PWh) and total % growth vs 2024



Three structural trends driving grid investments



Electrification

Electricity demand is expected to grow by **80%** by 2050

Driven by growing electricity demand from:

- Transport
- Industry
- Buildings
- AI and data centres

Higher grid infrastructure needs



Energy transition

80% of electricity generation from renewables by 2050

Accelerated deployment of:

- Offshore wind
- Solar
- Renewable integration
- Battery energy storage systems

Grid expansion to integrate renewables



Grid modernisation

40% of European and US grids are nearing the end of their useful life

Driven by the need for:

- Grid renewal
- System resilience
- Interconnectors

Accelerating replacement of ageing assets

Societal priorities influencing grid development in Europe and beyond



Competitiveness

Affordable energy to strengthen Europe's industrial and economic position



Security

Ensuring a reliable energy supply and greater security in Europe



Sustainability

Reducing emissions through clean energy solutions

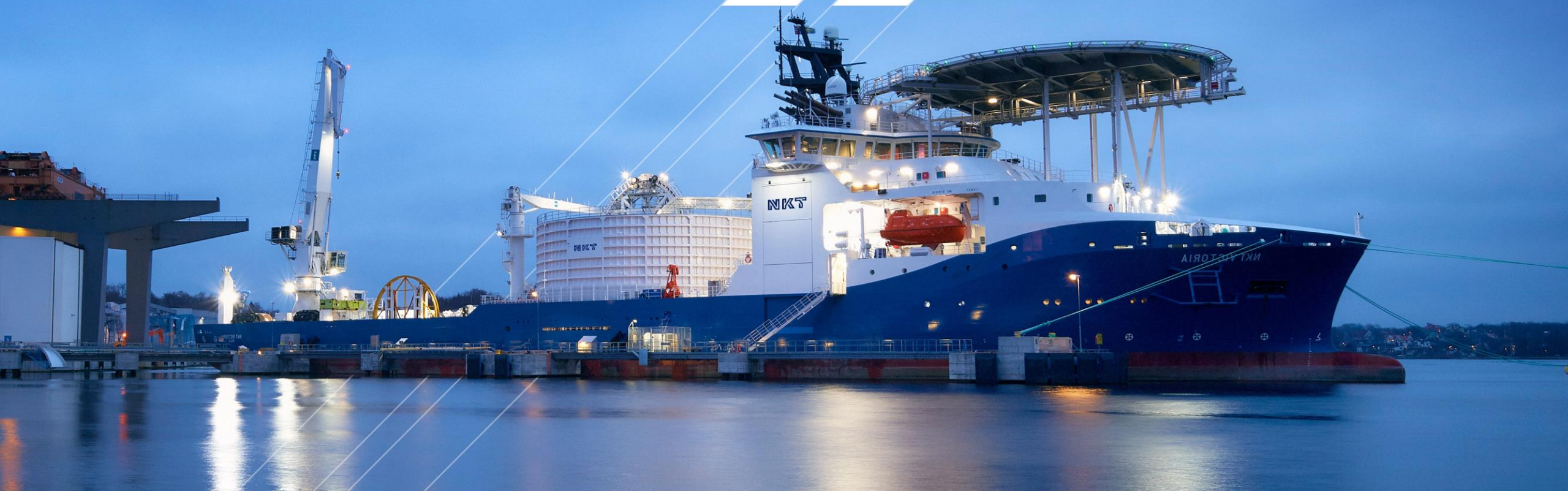
Opportunities

- Industrial electrification
- Low-cost renewable energy generation and integration
- Energy autonomy
- Longer interconnectors
- Local sourcing of critical infrastructure
- Grid expansion to enable the clean transition
- Grid renewal

Challenges

- Slower grid build-out and permitting
- Shift towards overhead lines in Germany
- New low-cost market entrants
- Public spending shifting from energy to defence
- Climate ambitions delayed
- Offshore wind pipeline slowed

Charging Forward



Charging Forward

Strengthen position as leading, pure-play power cable system provider



Execute

Deliver on Transmission order backlog and capacity expansions by effectively managing projects and deploying scalable capabilities.



Excel

Be the reliable partner for customers, employees, and society while unlocking greater value from existing assets and strengths to enhance competitiveness and future earnings.



Evolve

Drive continuous innovation and develop the technology leaps for the future. Target selective growth.



From expansions to value realisation

Execute



Complete investment programme

Continue delivering the EUR 2bn investment programme in production and installation capacity and capabilities to achieve the 2030 RoCE ambition of above 22%.



Deliver Transmission order backlog

Effectively execute the EUR 13bn Transmission order backlog, with projects extending beyond 2030.



Unlocking greater value from existing assets and strengths

Excel



Supply chain excellence

Strengthening resilience and competitiveness through strategic sourcing, procurement excellence, and long-term supplier partnerships to secure stable access to critical raw materials supporting profitable growth.



Excellence programmes

Driving operational, manufacturing, and commercial excellence through safety, quality, standardised processes, digitalisation, AI, and advanced analytics to improve efficiency, scalability, and profitability.



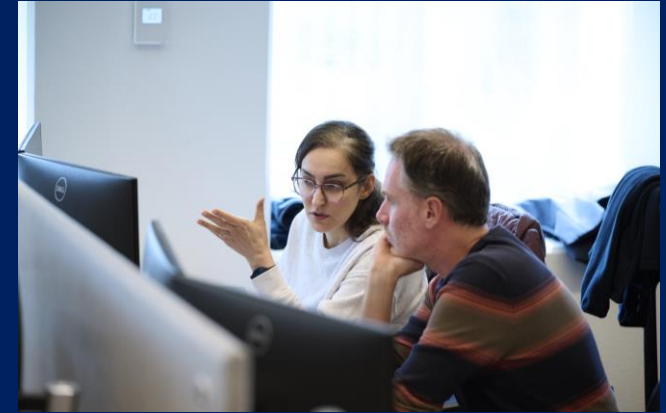
Evolving the business to sustain long-term value creation

Evolve



Technology leadership

Advancing technology leadership by focusing on R&D to deliver more power with lower losses, operating in harsher conditions, enhancing sustainability and resilience, and reducing total system cost.



Selective growth

Strengthening the pure-play power cable position through organic and inorganic growth in selected geographies to add complementary technologies, capacity, capabilities, and market access.



Selective growth



Organic growth

Strengthening our pure-play power cable position through targeted organic investments, expanding capacity and capabilities to capture growing demand in core markets.

Options

- Vertical integration
- Capacity expansion options in Karlskrona
- Greenfield factory

Inorganic growth

Complementing our organic growth through selective acquisitions in key geographies to add technologies, capabilities, and market access, and to accelerate value creation.

Approach

- Stay selective
- Better owner philosophy
- Target clear value pools

Charging Forward

Financial ambitions 2030

Confirm medium-term
financial ambitions



NKT



CAGR (organic revenue* growth)
above **7%** from 2024 to 2030



Operational EBITDA
above **EUR 900m**



RoCE
above **22%**

2028 ambitions

CAGR (organic revenue* growth) from 2021: >14%,
Operational EBITDA: EUR >700m, RoCE: >20%

* At standard metal prices

NKT Investor Day 2026 | 22

NKT equity story: Creating shareholder value by connecting a greener world



NKT's power cable systems are a **critical component** for the transmission and distribution of electrical energy

01



Differentiated by its **technology-centric approach** and market-leading position within high-voltage turnkey systems

02



Solid order backlog provides strong multi-year earnings visibility

03



Underpinned by a **robust financial position**, providing security and flexibility

04



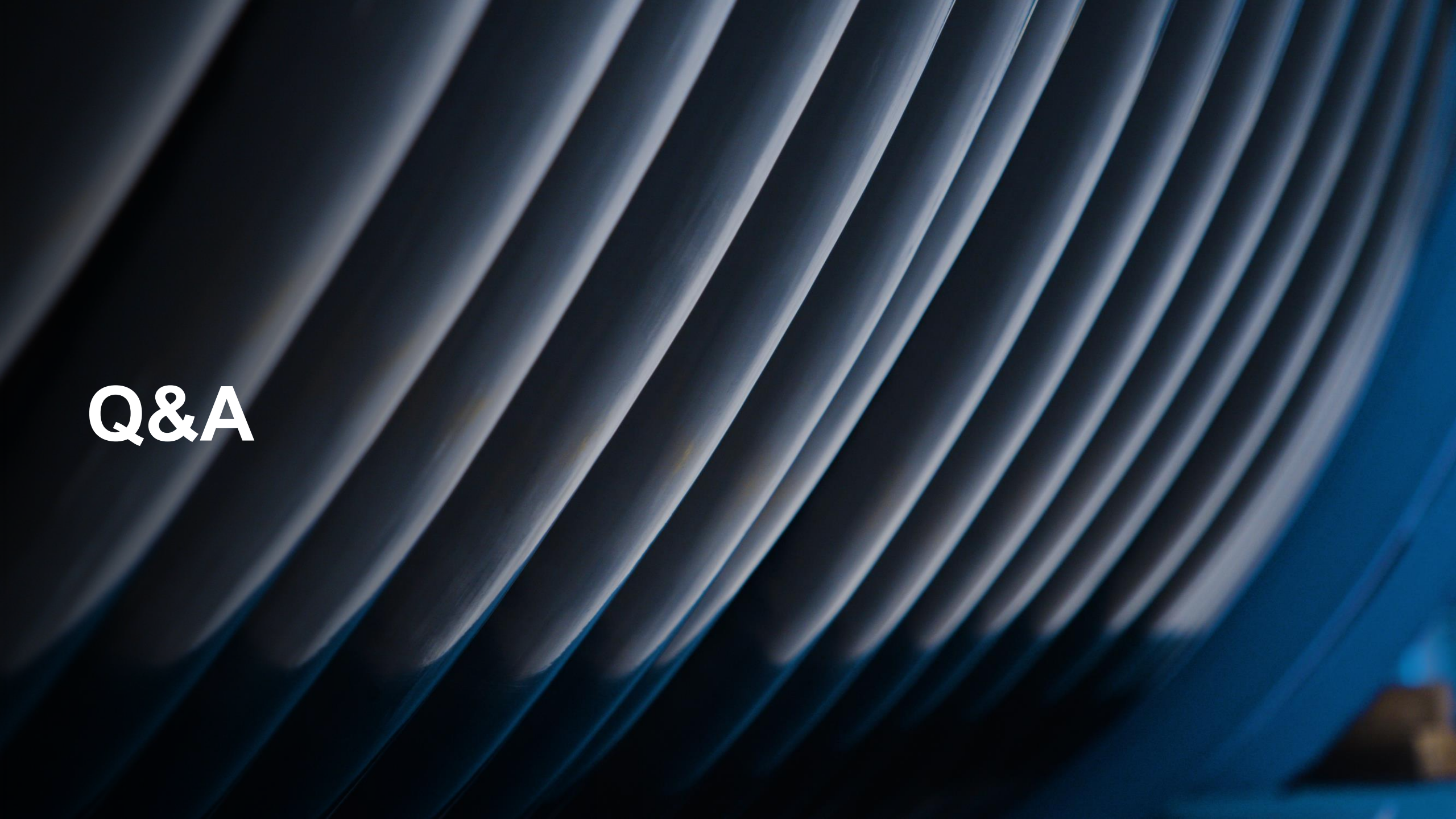
A **proven track record** of delivering on operational and strategic targets

05



Clear and prioritised approach to **capital allocation** to enhance shareholder value creation

06

The background of the slide features a series of parallel, diagonal stripes in shades of blue and white, creating a sense of depth and movement. The stripes are slightly blurred, giving the image a dynamic feel.

Q&A



Break
09:45-10:00



Darren Fennell

Head of Transmission

- 30+ years of power cable and civil engineering industry experience
- At NKT since 2017, through the ABB acquisition

Delivering strong growth since 2022



~2.1x

Revenue*

From EUR 750m to
EUR 1592m (2022–2025)**



~2.4x

**Operational
EBITDA**

From EUR 106m to
EUR 251m (2022–2025)**



>2.5x

**Order backlog
increase**

(2022 vs Q2 2026)



~7.7m

**Households
connected**

Households enabled to
access renewable electricity
through NKT power cables
by 2030***

*At standard metal prices

**2022: Solutions financials, 2025: Restated Transmission financials

***Covering projects completed between 2019 and 2025

Investing for future growth

Footprint



EPCI capabilities



Products



Projects



Strengthened position across key markets since 2022

4 interconnector projects
 ---- in operation and
 9 in backlog

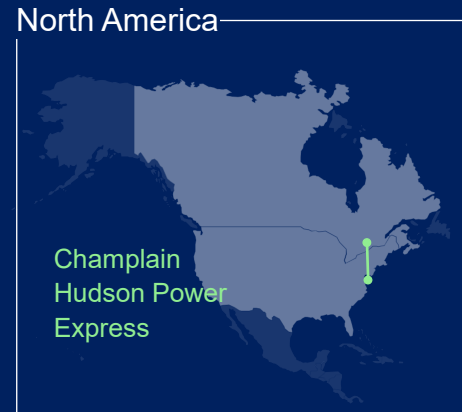


5 power-from-shore projects
 in operation and 2 in backlog



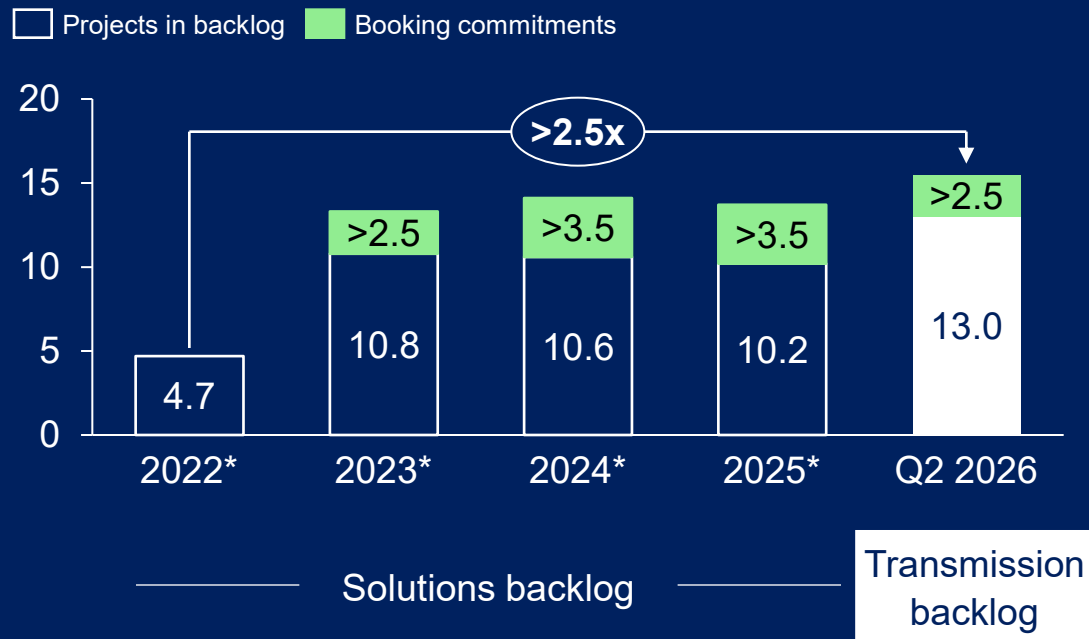
5 wind farm projects in
 operation and
 13 in backlog

— In operation since 2022
 Backlog

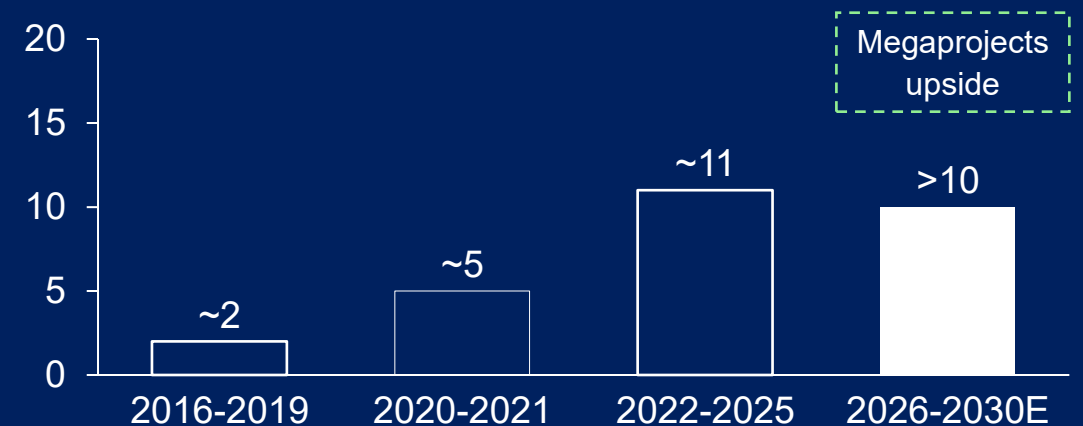


Market outlook presents solid long-term demand

Strong order backlog, providing long-term visibility in EURbn



Average annual addressable market in EURbn, expected above EUR 10bn through 2030



* Reported high-voltage project backlog, EURbn

Megaprojects could become a future growth driver

- Interconnectors exceeding 1,000 km of route length
- Realisation probability remains low
- NKT's market-leading HVDC expertise can deliver potential megaprojects



Charging Forward

Leading the market in extra high-voltage cable systems



Execute

Deliver on the Transmission order backlog and investment programme through:

- disciplined risk management
- project execution
- scalable operations



Excel

Drive sustainable competitiveness through:

- technology leadership
- turnkey excellence
- customer partnerships
- skilled people



Evolve

Reinforce leadership in extra high-voltage power cable systems through:

- advanced technology base
- leading installation capabilities
- continued innovation

World's largest offshore power cable factory

Q2 2027

Commercial production

#1

Largest offshore cable factory worldwide

On track

Supporting financial guidance

- **Built for future demand**
Ready for longer lengths, larger cross-sections, and higher voltage levels
- **Cost-efficiency at scale**
Competitive production that meets the highest quality standards
- **Production and installation interlinked**
Purpose-built to directly link to offshore installation
- **Integrated centre of excellence**
From R&D to project execution at one site
- **Investments on track**
All workstreams are on schedule supporting the financial guidance
- **Controlled and sequenced ramp-up with full financial impact expected in 2029**



NKT Eleonora – next generation cable-laying vessel



- Building on proven operational experience and technology from NKT Victoria
- Built for the future: extra-long cable lengths and simultaneous laying of complex multi-cable configurations
- Advanced subsea tools for accurate and reliable installation
- High cruising speed to reduce transit times and increase efficiency
- Designed to integrate cable production and offshore installation

2027

start of operations

23,000

tonnes cable capacity,
supported by 3 turntables

Low-carbon

Methanol-ready

Technology leadership driving the future



525 kV technology

+65%

First to market with increased transmission capacity per system vs. standard HVDC ($\leq 320\text{--}400\text{ kV}$)



90° C cable systems

up to 25%

Higher transmission capacity through improved thermal performance vs. standard 70°C cable systems



Deep water cables

2,000m

Up to 2,000m 525kV HVDC deep water cable system qualification



Long lengths

+70%

Longer cable length per installation using our newest assets from 2027 compared with 2022

Why customers choose NKT



Technology leadership

NKT and Equinor have a longstanding relationship, together pushing the boundaries of high-voltage dynamic cable technology on some of the most challenging offshore connections, exemplified by projects such as Troll West and Njord.

— Equinor



Reliable market leader

“NKT is proving to be a **reliable** and **collaborative** partner in the development of the Hornsea 3 Offshore Wind Farm; we value their **technical expertise** across this sizeable export cable scope.”

— Ørsted



Complete cable systems provider

“Our long partnership with NKT gives us confidence in **delivering** these **complex projects** to the highest standards.”

— SSE



Operational reliability and asset performance



Sandy Mactaggart
Director of Offshore Delivery
— SSE



Champlain Hudson Power Express

First large-scale HVDC
project in operation

A **HVDC transmission** link spanning more than **+600 km**, supplying enough Canadian hydropower to cover up to **20%** of New York City's electricity demand, enough to power 1 million homes.

Execution excellence in practice



Complexity

One of the world's most complex HVDC cable projects



Technology

Industrialised 400 kV extruded HVDC technology at commercial scale



Installation

Executed complex underground and subsea installation across challenging environments



Risk management

Managed technical, operational, and commercial risks while maintaining project delivery



Delivered

Delivered on time, on budget, and to specification

Key takeaways

High order backlog and a solid market outlook above EUR 10bn through 2030

Significant investments in increasing production and installation capacity, supporting future growth

Technology leadership, proven turnkey project execution, and risk management capabilities

Raphael Goerner

Head of Grid Solutions

- 20+ years of energy industry experience
- At NKT since 2026



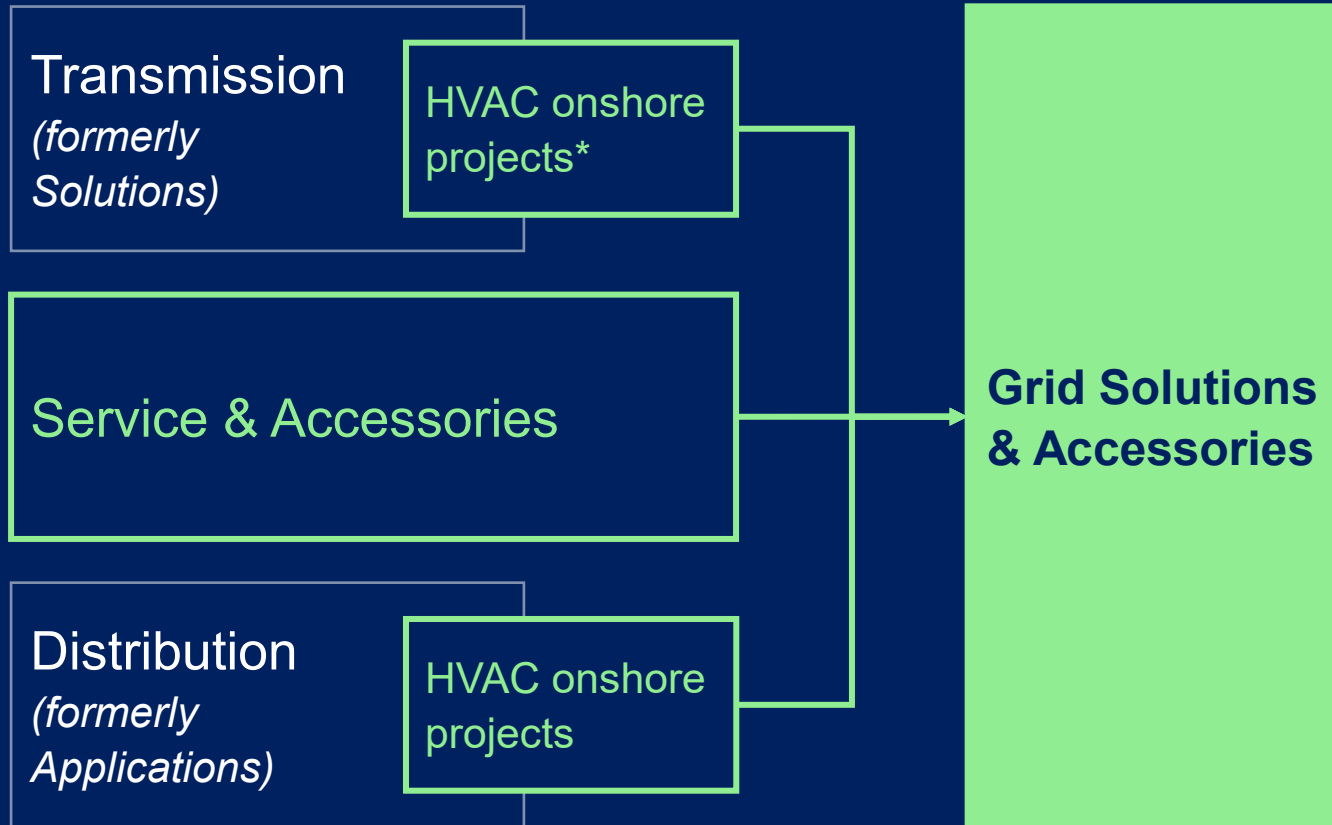
Denis Schuler

Head of Accessories

- 25+ years of energy industry experience
- At NKT since 2023



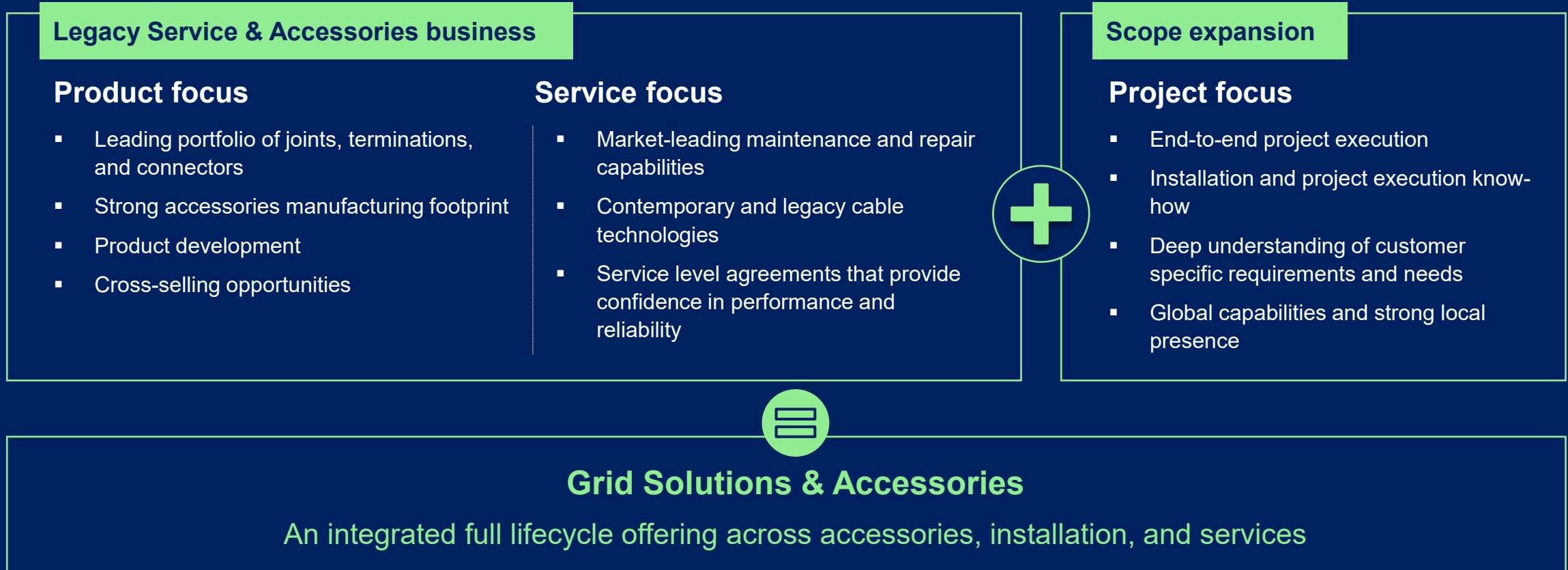
A full cable lifecycle partner



*Except very large and complex extra high-voltage AC onshore projects which remain with Transmission



Capturing growth through a center of excellence in accessories, services and onshore projects



Growth in Grid Solutions & Accessories creating tangible value



461m

Revenue*

EUR 461m in 2025**



67m

**Operational
EBITDA***

EUR 67m in 2025**



~30%

Order intake

Year-on-year growth in order
intake (Q1 26 LTM vs Q1 25
LTM)



66

Net promoter score

NPS*** +23 pts vs. global
industry benchmark in 2025
for NKT services

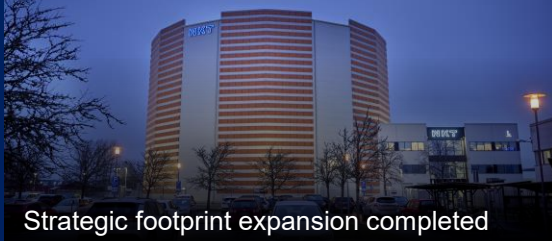
*At standard metal prices

**2025: Restated Grid Solutions & Accessories financials

***NPS – Net promoter score, Global Industry benchmark

Delivering strategic milestones

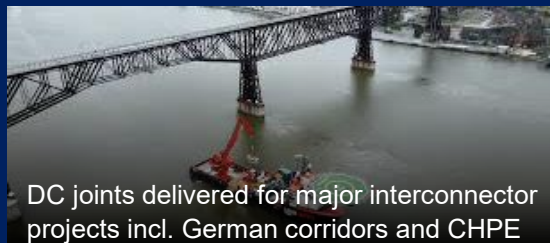
Footprint



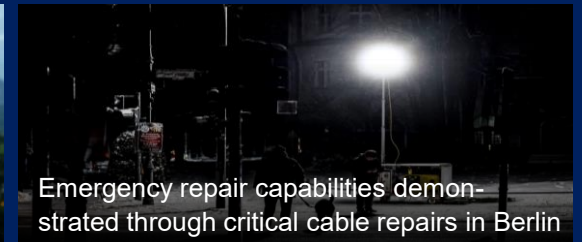
Products



Projects



Lifecycle services



Electricity demand and renewables expansion drive grid investments

Major trends supporting Grid Solutions & Accessories



+30%

increase in Europe's electricity demand by 2040



+170%

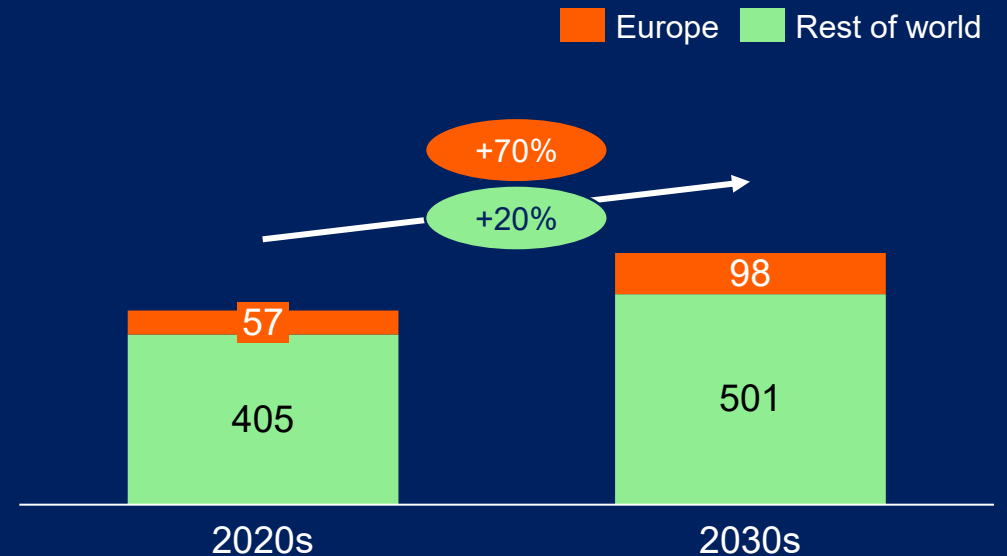
increase in Europe's installed solar capacity by 2040



+50%

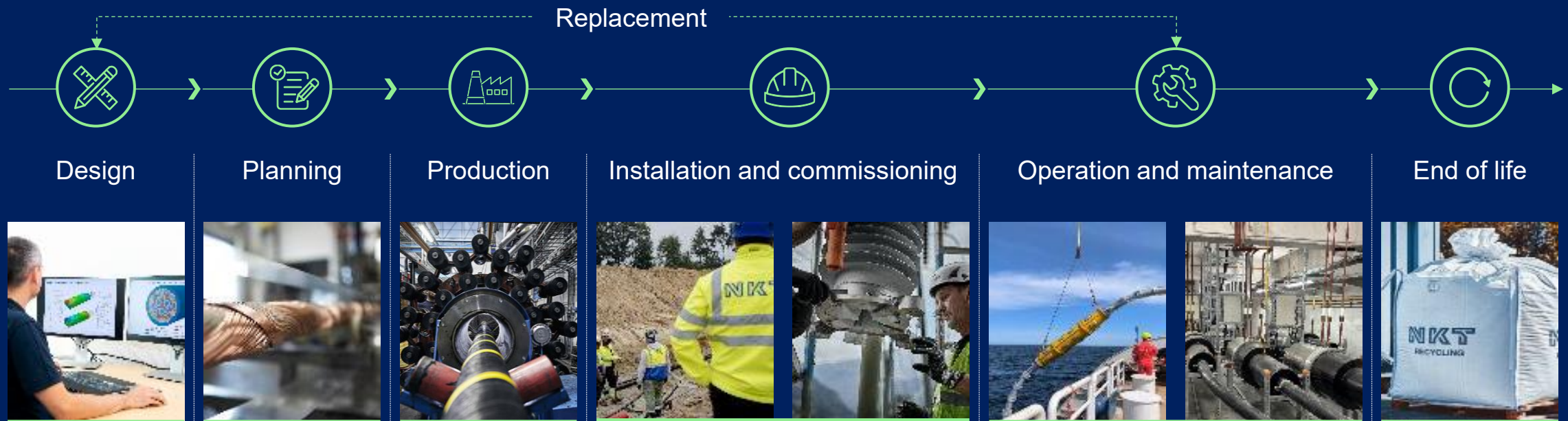
increase in Europe's installed onshore wind capacity by 2040

Global annual average investment in electricity grids EURbn

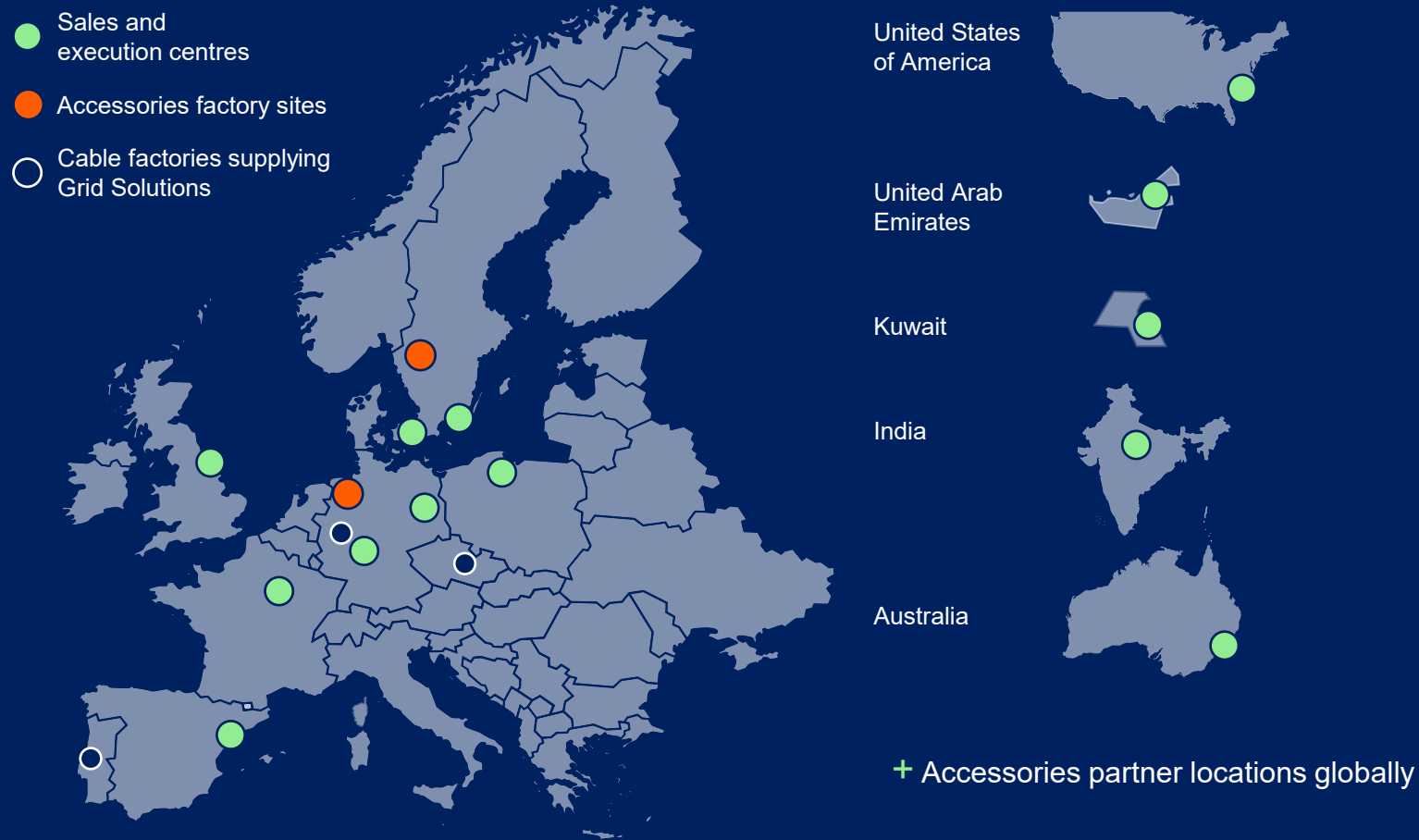


Creating value across the cable lifecycle

Cable system lifecycle



We maintain close proximity to our customers, with a strong European base and truly global footprint



Regional hubs enable NKT to move closer to customers, respond faster, and deliver more relevant solutions, while increasing agility and alignment with market needs.



Charging Forward

Expanding lasting partnerships with customers



Execute

Deliver on existing commitments and meet market demand through:

- customer centric solutions
- supply chain speed
- safe and reliable project execution



Excel

Strengthen market position and expand customer value through:

- leadership in key segments
- establishing strategic partnerships



Evolve

Expand into new markets and pursue growth opportunities through:

- footprint expansion
- technical innovation
- sustainable offerings

Enabling reliable power grid performance

Value proposition



Comprehensive portfolio of reliable and sustainable cable accessories



Tailored solutions and technical services



Global footprint with local presence, enabling close customer proximity



Complete portfolio of HVAC onshore power cable systems and turnkey projects



End-to-end installation, maintenance, and repair capabilities



Long-term service level agreements maximising reliability

Why customers keep choosing NKT



Setting a new benchmark in grid reconstruction



Klaus Wewering

Senior Vice President DC Grid Projects
— Amprion



Partnering for a future-ready grid

As a driving force in the energy transition, we rely on **strong collaboration with NKT** to enhance security of supply and future-proof our grid infrastructure.

— Mainova



Rapid response when it matters most

NKT's prompt and professional response ensured that the interconnector was back in **service quickly, minimising disruption to our operations.** Their expertise and readiness were invaluable. Their commitment to the project and collaborative working style was key to the success of this return.

— BritNed



Key takeaways

Capturing growth in HVAC onshore markets through integrated lifecycle offerings

Differentiated offering combining turnkey projects, accessories, and service capabilities

Global presence enabling local customer support and long-term relationships



Carlos Fernandez

Head of Distribution

- 25+ years of power cable industry experience
- At NKT since 2021

Distribution has delivered solid revenue and EBITDA growth since 2022



~1.5x

Revenue*

From EUR 552m to EUR 842m (2022–2025)**



~3x

Operational EBITDA

From EUR 29m to EUR 89m (2022–2025)**



~3%

Annual operational efficiency improvement

Based on cost of goods produced



~70%

Power distribution focused portfolio

25% building wire and 1 kV
5% telecommunications and other segments

*At standard metal prices

**2022: Applications financials, 2025: Restated Distribution financials

Building the platform for the next phase of growth

Footprint



SolidAI acquisition (Esposende site)



Velke Mezirici and Falun capacity expansion

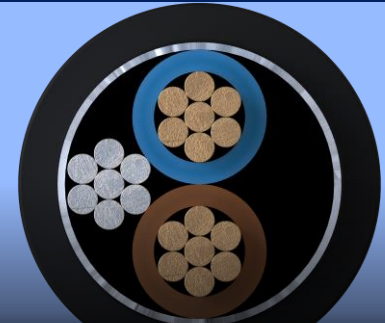


Esposende capacity expansion (formerly SolidAI)

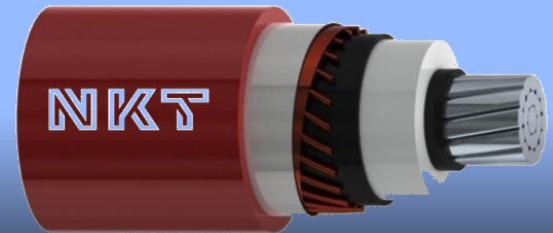


Asnaes capacity expansion

Products



Expansion in flame-retardant and fire-resistant cable



Compound and aluminium vertical integration

European distribution grids entering a multi-decade investment cycle

Major trends supporting Distribution's growing market

**40%**

of EU grids are >40 years old

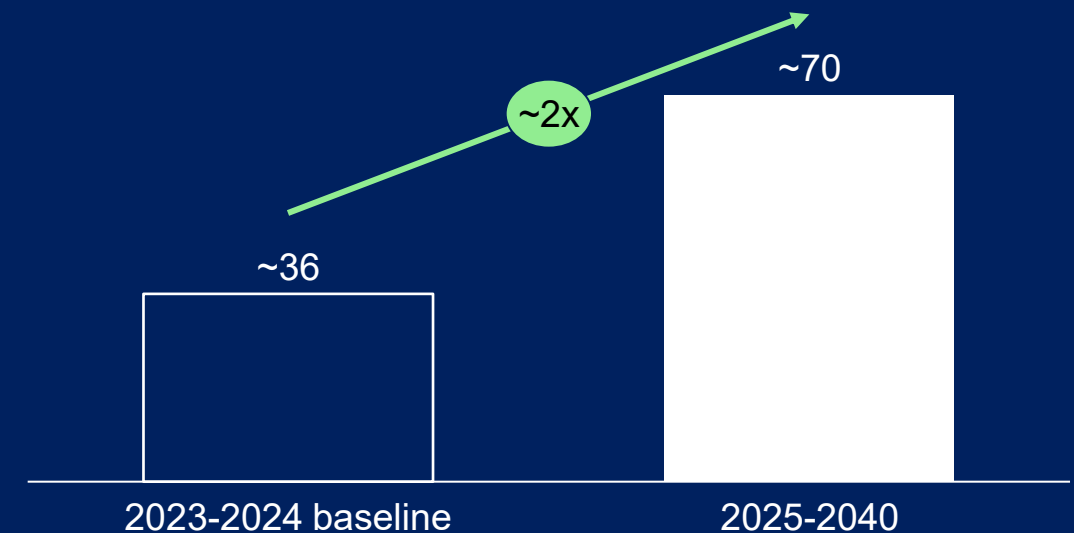
**+30%**

increase in Europe's electricity demand by 2040

**+60%**

increase in Europe's data centre electricity demand by 2030

Annual investment in distribution grids in Europe in EURbn



Charging Forward

Strong in Europe, expanding beyond core markets



Execute

Deliver on existing commitments through:

- finalising medium-voltage capacity investments
- maintaining leadership in efficiency and service levels
- continuing focus on on-time, high-quality delivery



Excel

Drive enhanced competitiveness and delivery through:

- continued operational efficiency
- supply chain verticalisation
- strengthening customer centricity with sustainable solutions and digital experiences



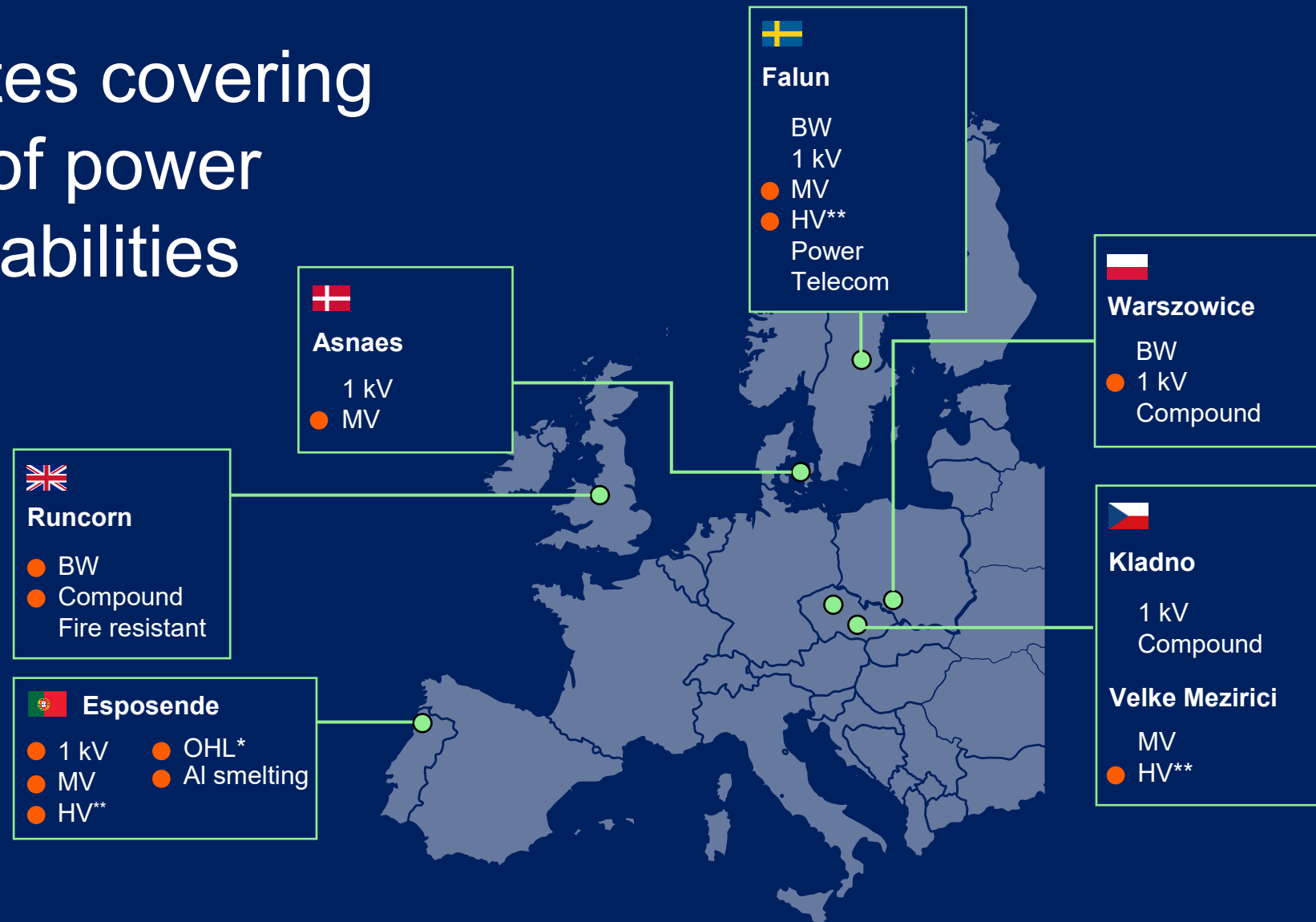
Evolve

Enhancing market opportunities through:

- strengthening NKT's medium-voltage position
- increasing market share across Europe
- selective expansion into new geographies

7 production sites covering a broad range of power cables and capabilities

- Distribution production sites
- Expansion since 2022

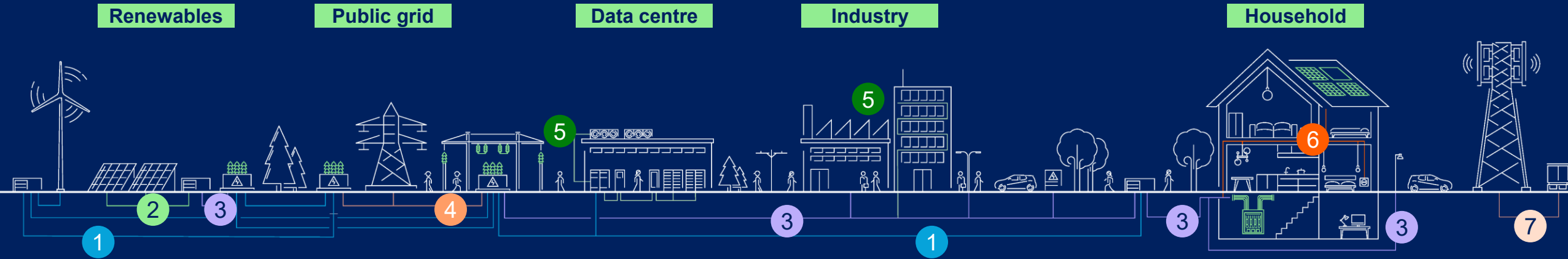


*OHL - overhead line

**HV up to 132 kV

Supporting the distribution power grid

A broad product portfolio to support a broad customer base



Product overview

- | | |
|------------------------------------|---|
| 1 Medium-voltage cables | 5 Building wires and Low-voltage (1 kV) |
| 2 Photovoltaics cables | 6 Building wires |
| 3 Low-voltage cables | 7 Power to antenna |
| 4 High-voltage cables up to 132 kV | |

Customer overview

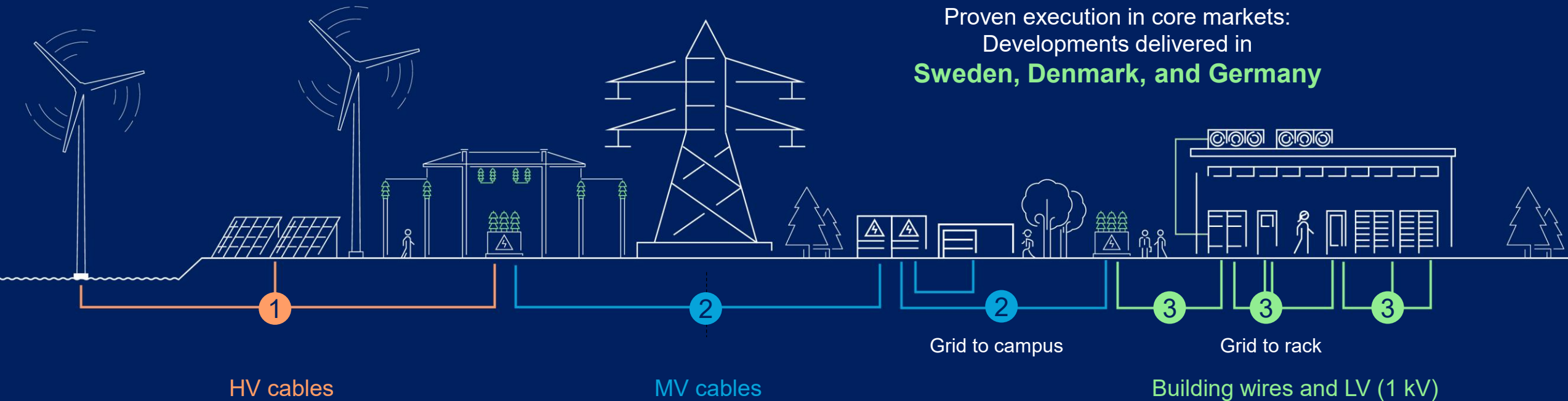
- Utilities/DSOs
- Wholesalers
- Developers
- Telecom OEMs
- Electricians

Data centres are a rapidly growing market segment

EUR ~176bn

Expected cumulative investment in European data centres between 2026-2031

Proven execution in core markets:
Developments delivered in
Sweden, Denmark, and Germany



NKT is well positioned to capture growth in data centre infrastructure through power grid connections

MyNKT – digitalising customer centricity



MyNKT

Easy online access to NKT product catalogues and material-level details, including ordering, tracking, and other digital services for customers.



Pin my Delivery

Accurate delivery locations at drum level, reducing delays and improving installer efficiency.



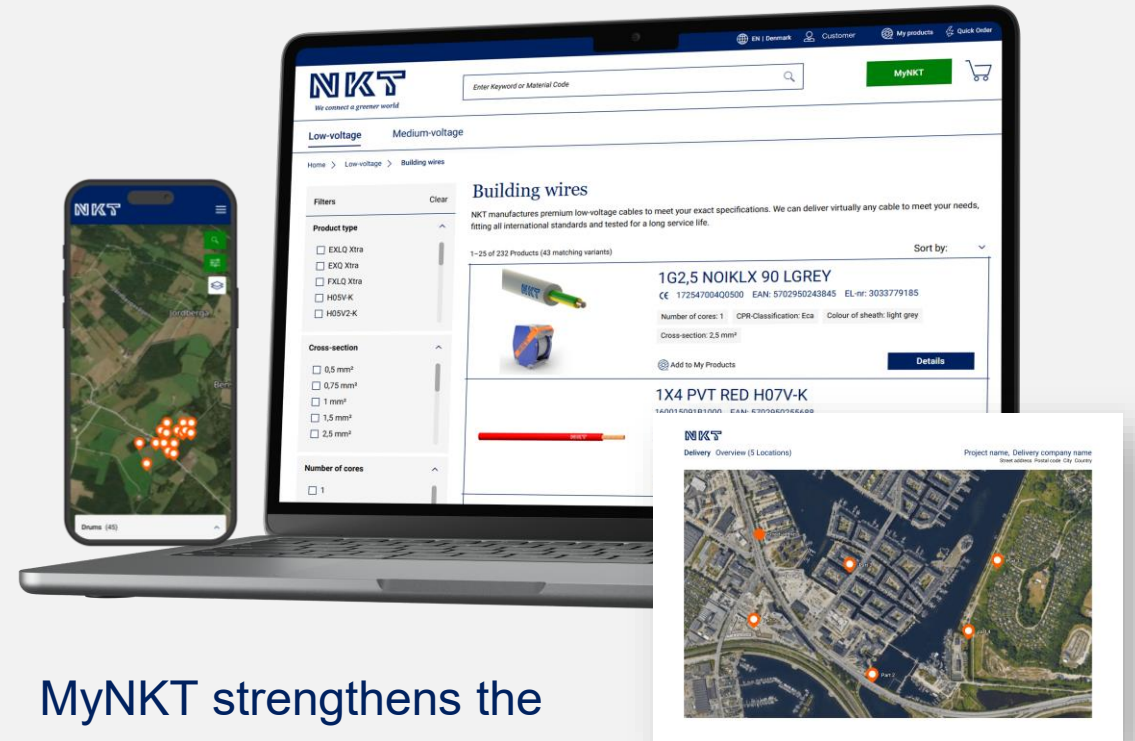
Track my Drum

Drum tracking with GPS location and remaining cable length. Enables faster pickup of empty drums.



AI data ready

Preparing for the next generation of AI-powered customer interactions.



MyNKT strengthens the customer experience while supporting NKT's long-term growth ambitions

Why customers choose NKT



Reliable partner

“With NKT, we know we can rely on consistent quality and dependable delivery, which is critical for keeping our projects on schedule.”

– Tauron



Broad portfolio and technical expertise



Ignacio Sánchez-Galán
Chief Procurement Officer
— Iberdrola



Customer centricity

“NKT has proven to be a highly innovative and responsible partner in our effort to reduce our climate impact.”

– Ellevio



Key takeaways

Key player in growing distribution grid market, with ambition to expand beyond core markets

Expanded production capacity supporting continued drive of operational efficiency

Customer centricity and complete portfolio of product offerings

The background of the slide is an abstract composition of numerous thin, parallel diagonal lines. These lines, which run from the bottom-left towards the top-right, vary in brightness and color, ranging from dark brown to a bright, glowing golden-yellow. The overall effect is one of dynamic movement and depth, resembling a close-up of a textured surface or perhaps light reflecting off a series of parallel ridges.

Q&A

Break
11:30-11:45



Michael Yong

Chief Financial Officer

- 15+ years of power cable industry experience
- At NKT since 2021

Continuing our transformation towards 2030

Revenue* in EURbn



➤ Organic revenue* CAGR of >7% from 2024 to 2030

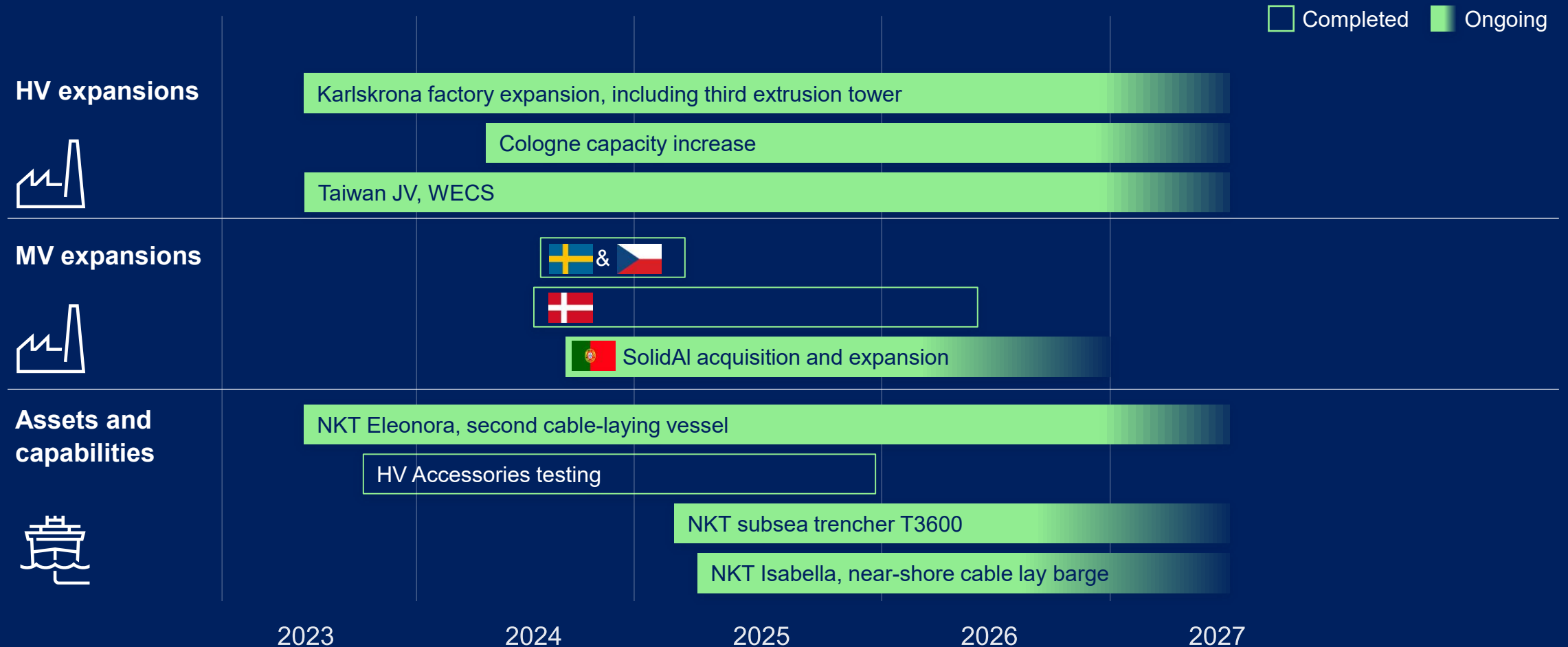
* At standard metal prices

Operational EBITDA is expected to outgrow revenue

Operational EBITDA in EURm



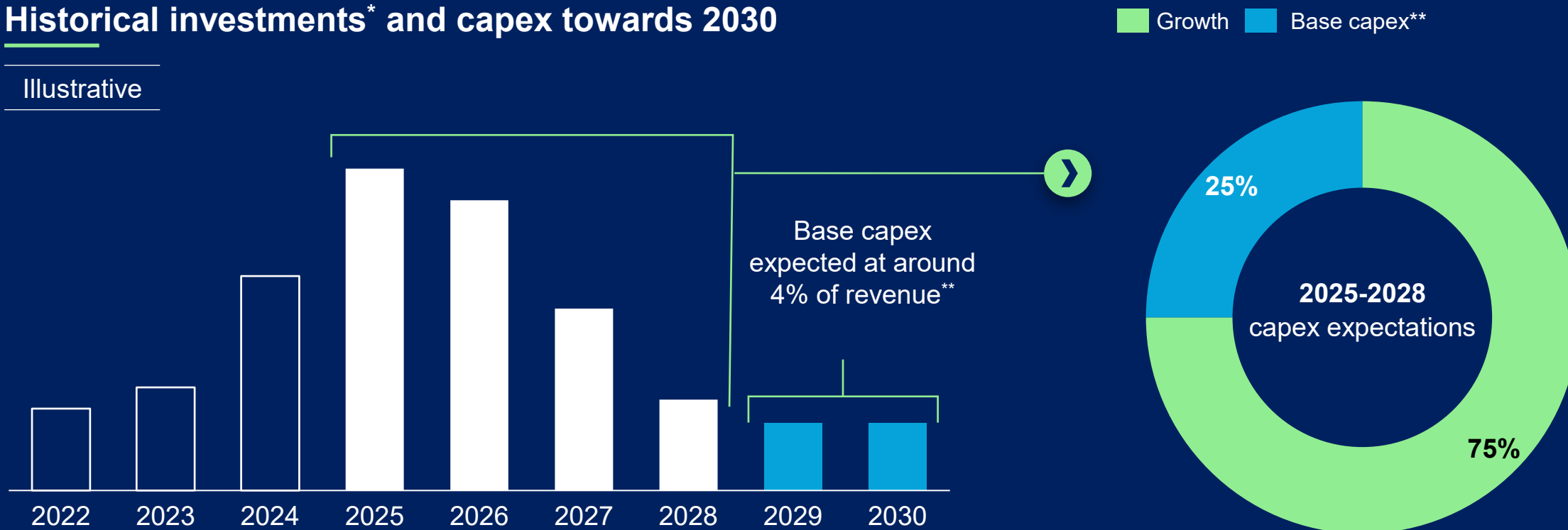
Growth investments support the 2030 ambitions



Stringent execution of EUR ~2bn capex programme until 2028

Historical investments* and capex towards 2030

Illustrative



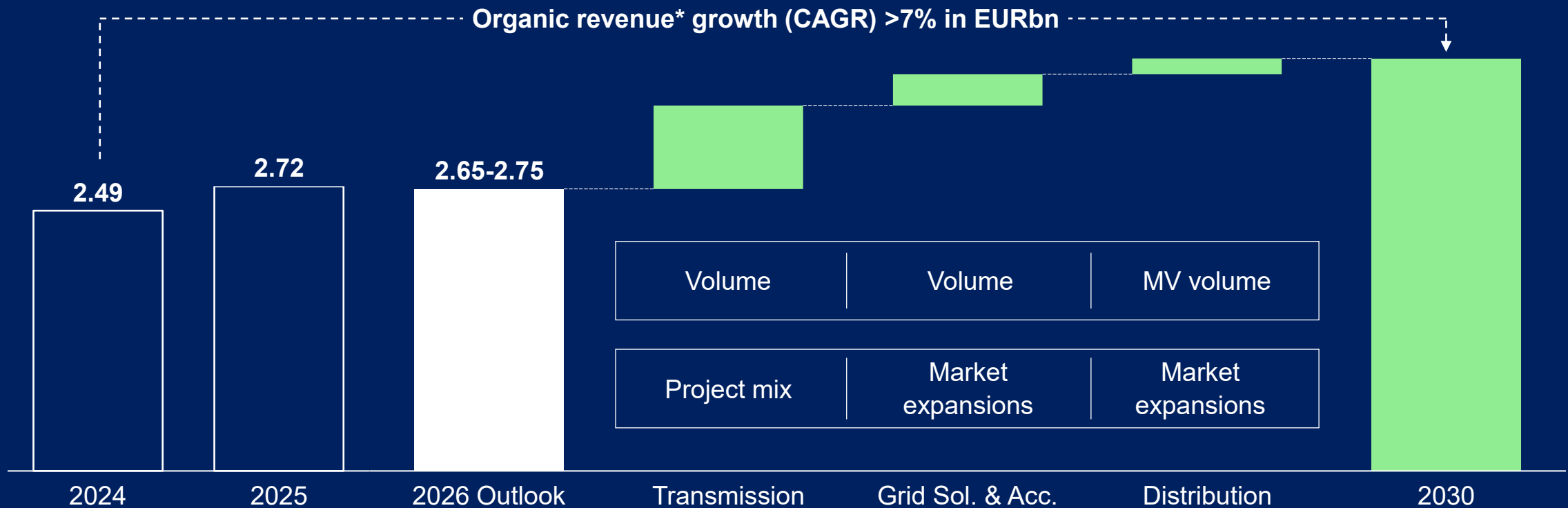
* Cash flow from investing activities from continuing operations excluding acquisitions

**Base capex include R&D, maintenance, sustainability, IT, and other ongoing initiatives. Previously referred to as Repair and maintenance. Values at % of revenue at standard metal prices.

Revenue drivers for 2030 ambition

Growth contributions from all business lines, with Transmission leading the way

Illustrative



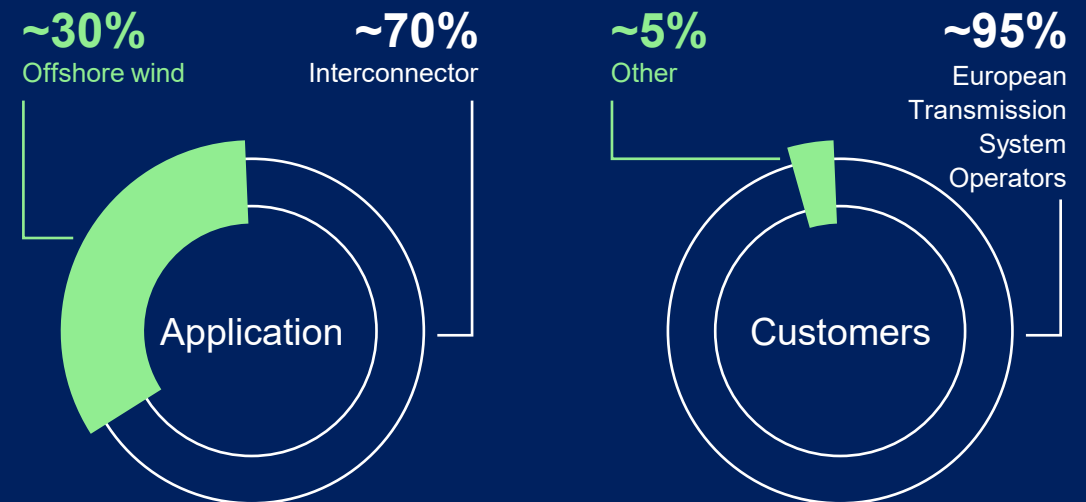
* At standard metal prices

High-quality backlog providing strong execution and earnings visibility

Transmission backlog of EUR 13bn consisting of diversified customer and project portfolios

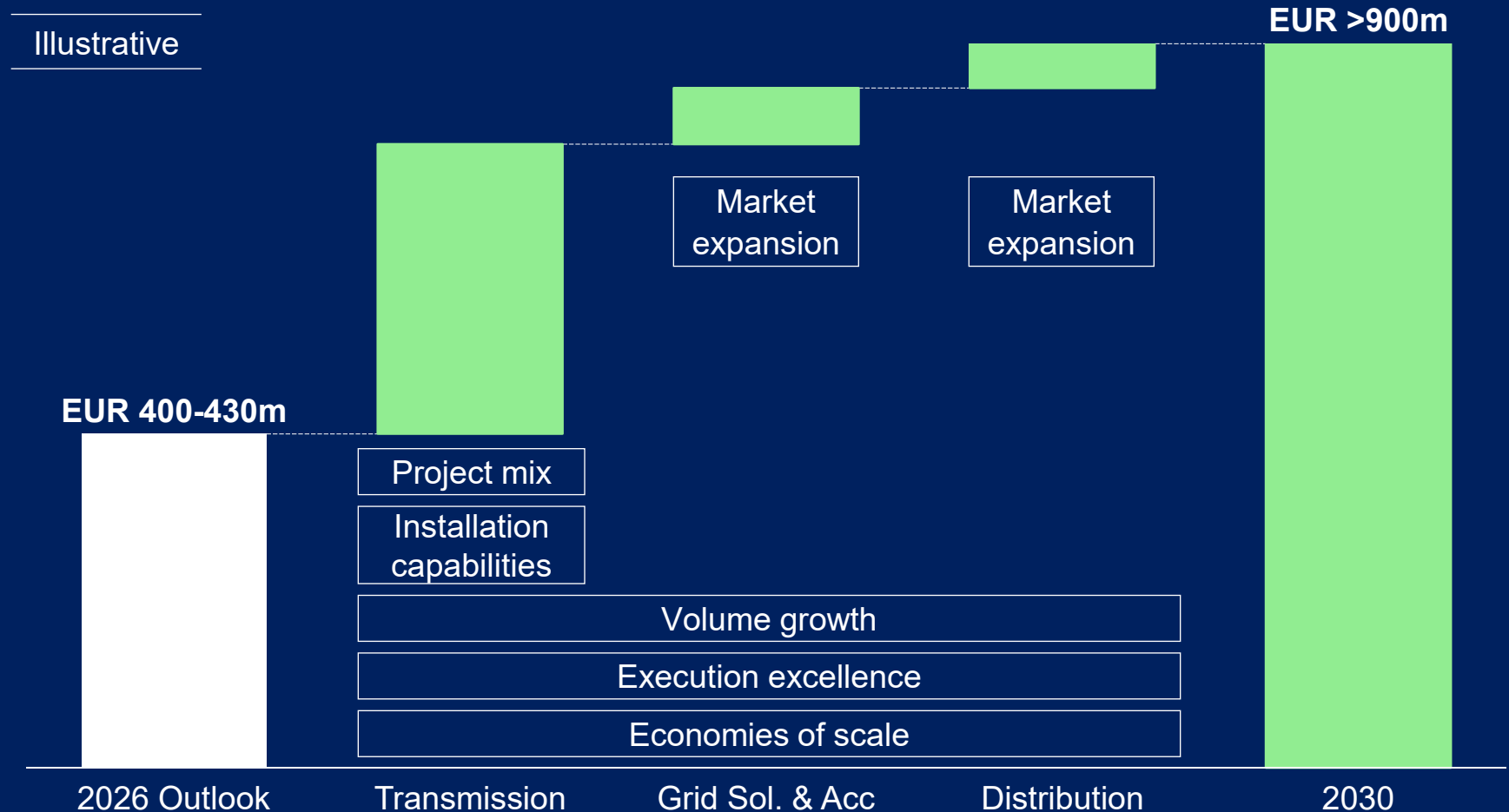
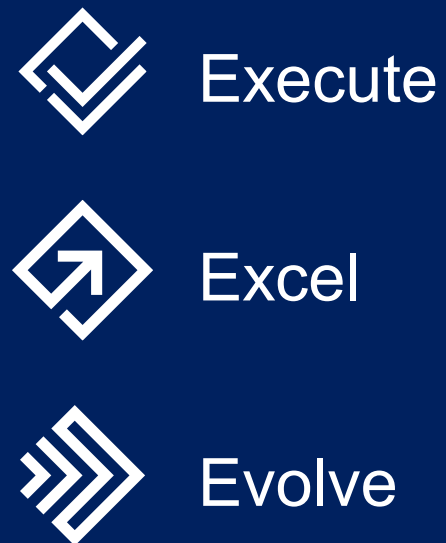


High-quality Q2 2026 Transmission backlog of EUR 13bn split by:



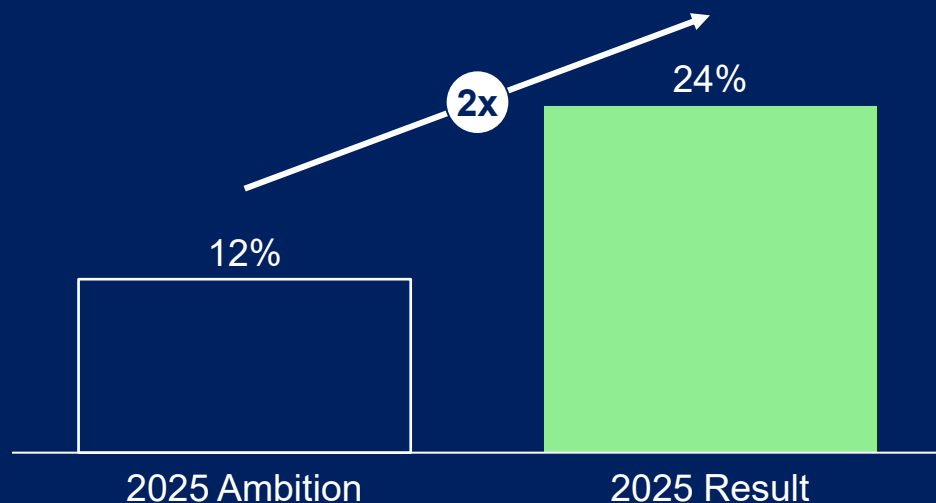
* Reported high-voltage project backlog, EURbn

Operational EBITDA drivers towards 2030 ambition



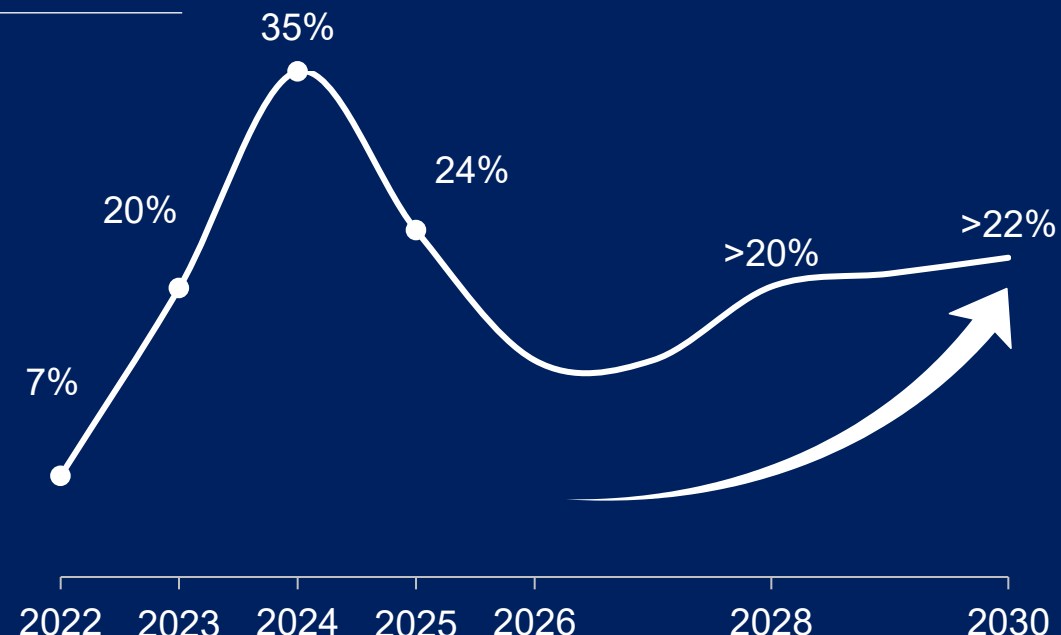
Solid RoCE performance since 2022

Exceeded 2025 RoCE by 2x compared to announced target in 2022

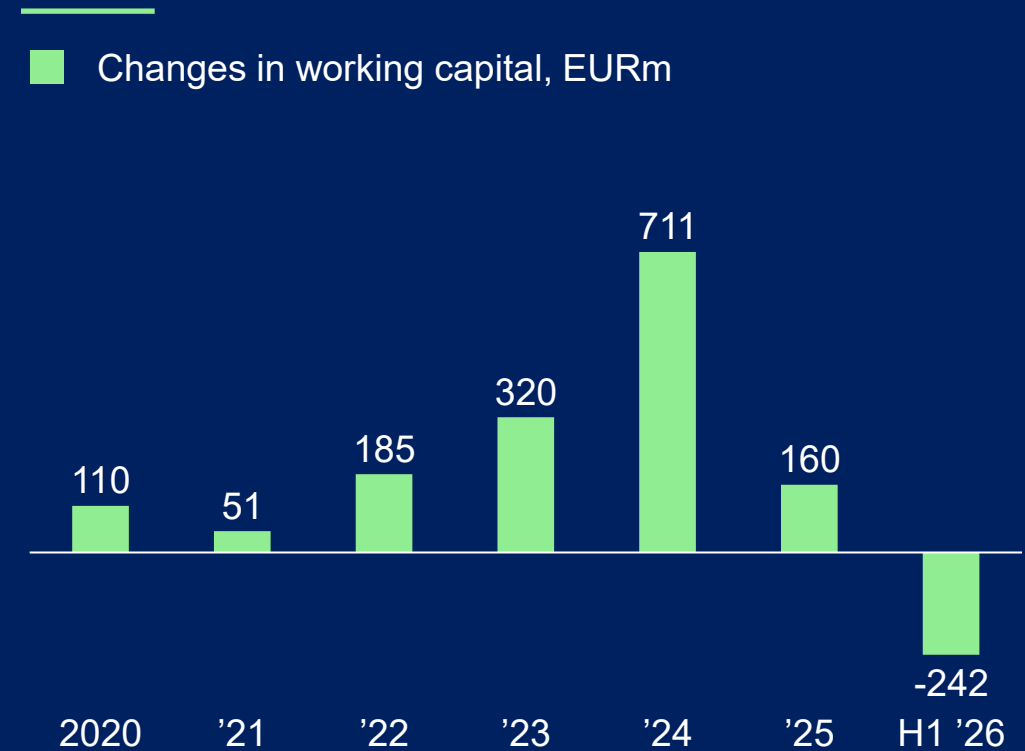
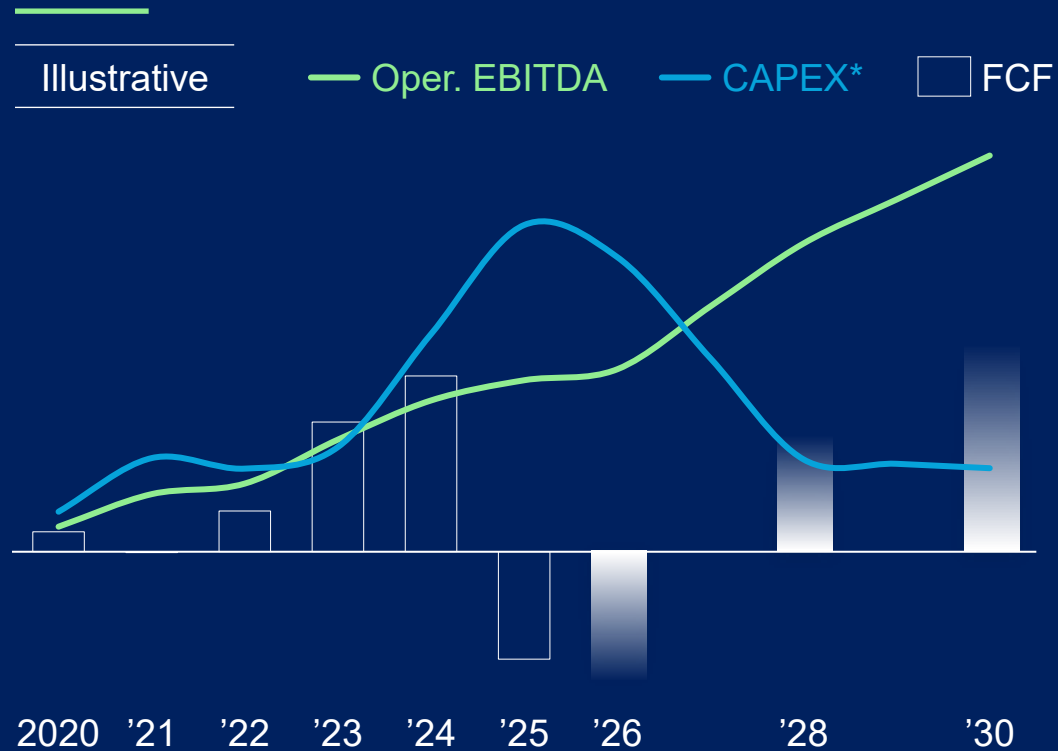


Ongoing investments to be phased in during 2025-28 affecting RoCE towards 2030

Illustrative



NKT will transition to the next level of cash generation capabilities



*Excl. acquisitions and divestments

Capital allocation priorities clearly aligned with the strategic development



Capital Structure

Leverage <0.0x

- Maintain an investment-grade perception
- Robust balance sheet to meet growing project-related commitments

01



Value-enhancing investments

Organic and M&A

- Investments with strategic fit that increase growth, earnings generation, and/or mitigate risks
- Pursue opportunistically value-accretive and strategically aligned M&A opportunities

02



Dividends

Minimum 20% of adjusted net profits

- With the ambition to keep a stable dividend per share

03



Share buybacks or extraordinary dividends

Distribution in scenarios of excess cash

- Considered on an ongoing basis

04

Large organic or inorganic investments may temporarily suspend capital allocation priorities

Opportunistic M&A with strict value creation and strategic focus



Stay selective

- Opportunistic approach, value creation focus
- Disciplined screening for strategic fit
- Target assets at attractive multiples to ensure value creation



Better owner philosophy

- Focus on power cable technology and adjacencies
- Leverage industrial capabilities
- Vertical integration to enhance control and reduce risk



Target clear value pools

- Possibility to leverage Buy & Build capabilities
- Strict focus on synergy realisation
- Aim to gain meaningful market share in attractive segments and geographies

Growth case: Buy & Build

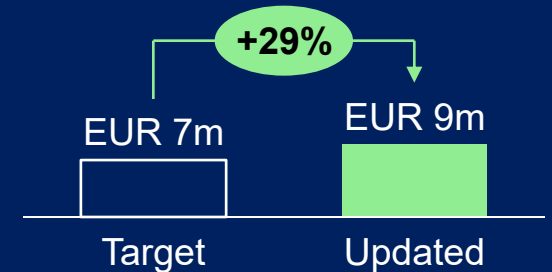
SolidAI acquired in mid-2024 and completed integration on time in end-2025



Strong strategic fit

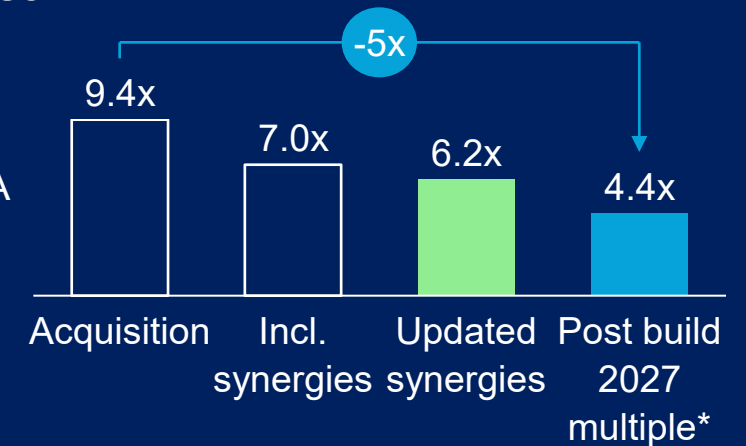
-  Additional MV and HV cable capacity
-  Increased competitiveness
-  Expanded geographic reach

EBITDA synergies by end-2026 surpassing target by 29%



Successful Buy & Build case

- EUR 50m expansion post-acquisition
- Resulting in 2027 EV/EBITDA multiple of 4.4x



*Including synergies and expansion investments

Sustainability is an integrated part of Charging Forward

NKT is committed to the goals of the Paris Agreement and plays a critical role in moving towards a net-zero society by **maximising its handprint** via electrification and grid modernisation, while **minimising its footprint** through decarbonisation of the value chain.



13 on Corporate Knights' 2026 Global
100 Most Sustainable Corporations.



Gold Top **5%**



AA
(ESG ratings)
On a scale from AAA-CCC



B
(Climate Change)
On a scale from A-D



Medium
On a scale from negligible
to severe risk

Driving decarbonisation

Maximising NKT's handprint: Our handprint in action

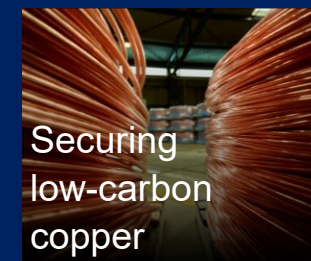
Projected clean energy facilitated or enabled by 2030
equivalent to the annual energy needs of approximately

27 TWh  **7.7** m households*

Dogger Bank Wind Farm
(A and B) alone enabled
renewable energy supply to
2.4 million UK households

Champlain Hudson Power
Express supplies another
1 million households with
hydropower in New York City**

Minimising NKT's footprint: Decarbonisation in the value chain



*Covering projects completed between 2019 and 2025

**Completed in 2026, not part of the 7.7m households

Key takeaways

2030 ambitions confirmed

- >7% revenue* CAGR from 2024
- Operational EBITDA of EUR >900m
- RoCE >22%

Growth secured by backlog

- EUR 13bn Transmission order backlog supporting execution and earnings visibility towards 2030

Clear capital allocation

Next level of cash generation capabilities to:

- Fund disciplined growth
- Maintain solid balance sheet
- Enhance shareholder returns

* At standard metal prices

NKT equity story: Creating shareholder value by connecting a greener world



NKT's power cable systems are a **critical component** for the transmission and distribution of electrical energy

01



Differentiated by its **technology-centric approach**, market leading position within high-voltage turnkey systems

02



Solid order backlog provides strong multi-year earnings visibility

03



Underpinned by a **robust financial position**, providing security and flexibility

04



Organisation has a **proven track record** of delivering on operational and strategic targets

05



Clear and prioritised approach to **capital allocation** to enhance shareholder value creation

06



Q&A

NKT